



MEMORANDUM OF UNDERSTANDING

between

THE INSTITUTE OF DEVELOPMENT STUDIES (Brighton, United Kingdom)

and

THE NATIONAL SCHOOL OF PUBLIC ADMINISTRATION FOUNDATION (Brasilia, Brazil)

WHEREAS

That the Institute of Development Studies (hereinafter "IDS") is an independent global institution for research, teaching and learning, and impact and communications, based at the University of Sussex. IDS believes passionately that cutting-edge research, knowledge and mutual learning are crucial in shaping the transformations needed to reduce inequalities, accelerate sustainability and build more inclusive and secure societies. Through its commitment to engaged excellence IDS works towards transformations that reduce inequalities, accelerate sustainability and build more inclusive and secure societies. IDS does this neither as a university organisation nor a think-tank, but by combining elements of both in a unique mix that is articulated in its engaged excellence approach. IDS works with its global partners to deliver and share high quality research and knowledge, and offers first class teaching and learning programmes aimed at producing a new generation of development thought, policy and practice leaders.

That the National School of Public Administration Foundation - Brazil (in Portuguese: *Fundação Escola Nacional de Administração Pública*; hereinafter "Enap") is an institution established in the form of Law 6,871 of December 3, 1980, with a change of its name established by Law 8,140, of December 28, 1990, with headquarters in Brasília, under the Ministry of Planning,

Development and Management, and it aims to promote, develop and implement training programs for human resources for the Federal Public Administration;

That the IDS and Enap (the "Parties" and individually a "Party") endorse the value of cooperation and exchange and wish to establish an institutional connection through an agreed framework under which the Parties may explore opportunities for cooperation and collaboration on issues of common interest and make their respective activities more effective;

That IDS and Enap share a commitment to offering high quality teaching and learning programmes and to the mobilisation of research, knowledge and mutual learning which contribute to transformations within the state and society;

The Parties agree to this Memorandum of Understanding (the "Memorandum" or "MoU"), as follows:

SECTION 1 Objective

1.1. The purpose of this Memorandum is to formalize a non-exclusive agreement of cooperation and facilitate collaboration between the Parties to promote programs and projects that foster cooperation between them, especially in educational initiatives, research and training. These and any other activities agreed between the Parties will be subject to their objectives, functions, internal policies and procedures of each Party.

SECTION 2 Cooperation Areas

- 2.1 The MoU provides a framework for establishing an institutional connection between IDS and Enap, and recognises the potential for collaboration between the two parties on teaching and learning initiatives which advance their respective missions. Enap and IDS agree to exploring opportunities to work collaboratively, under the framework of this MoU, in the following areas of activities under the regulations applicable to each of the institutions, subject to availability of resources:
 - 2.1.1 Teaching and training opportunities, including but not limited to:
 - a) Enap supported scholarships for Brazilian civil servants to study on MA programmes at IDS.
 - b) Joint development and delivery of short courses for senior civil servants and other development leaders in the UK and/or Brazil.
 - c) Opportunities for student exchange where appropriate.
 - 2.1.2 Knowledge exchange and communication on topics of shared interest, including but not limited to: impact evaluation; the SDGs; participatory action research; governance and digital;
 - 2.1.3 Activities that contribute to south-south learning between Brazil and other contexts, in areas of shared interest;

- 2.1.4 Any other activities viewed to be mutually beneficial.
- 2.2 Activities and specific programs should be developed considering the provisions of this document as well as any financial arrangements necessary for its implementation, and should be mutually discussed and agreed upon in writing by the Parties before it starts.

SECTION 3 Implementation

- 3.1. IDS and ENAP agree to undertake a mid-term review of activities under the MoU, including, but not limited to the following:
 - a) Reviewing activity to date and reflecting on progress.
 - b) Identifying opportunities for further collaboration.
 - c) Ensuring that senior management keep informed about the implementation of the activities and guide their development.
 - d) Where appropriate, developing publicity to key collaboration activities.
- 3.2. An annual review will be coordinated by the IDS Global Partnership Officer and Enap, and led by the named party leads. Where possible other interested and relevant individuals in each organization will join a review and planning meeting.

SECTION 4 Parties Obligations

- 4.1. This MoU does not commit any party to the transfer of funds. Joint activities will be described in separate agreements that shall be annexed to this MoU as funding becomes available for each of them. Such agreements will include work plans detailing the roles and responsibilities of each party and clear budgets lines for delivery.
- 4.2. Enap will publish in the Official Gazette, at its own expense, the extract from this MOU, within the period and in the form of the sole paragraph of art. 61, combined with art. 116 of Law 8,666 of June 21, 1993.

SECTION 5 Publicity

5.1. The Parties agree to recognize, acknowledge and publicise this partnership where it supports the achievement of the objectives described in the MoU. To this end the Parties shall consult with each other concerning the manner and form of such recognition, acknowledgement and publication. Neither Party shall be permitted to use the logo, emblem or trade mark of the other Party except with that other Party's prior express written consent. Agreement on the use of logos and emblems within specific joint

activities will be guided by detailed and separate agreements annexed to the MoU (as above).

SECTION 6 Communication and notification

4.1 In order to facilitate the implementation of the working arrangements to be established by the Parties of this Memorandum, the communication channel for the Parties shall be:

4.1.1. For IDS:

International of Development Studies - IDS

Care of: Global Partnership Office Representative: Fran Seballos

Position: Global Partnerships and Alumni Officer

Address: IDS, at the University of Sussex, Falmer, Nr Brighton,

BN1 9RE

Phone: UK +44 (0)1273 606261 E-mail: f.seballos@ids.ac.uk

4.1.2. For Enap:

National School of Public Administration Foundation - Enap

Care of: International Advisory (AI) Representative: Claudio Machado

Position: Head of International Advisory Address: SAIS Área 2A - Brasília - DF

CEP: 70610-900

BRAZIL

Phone: +55 61 2020 3143 / +55 61 2020 3103

E-mail: international@enap.gov.br

4.2. Each Party may, by written notice to the other Party, designate additional representatives or substitute representatives referred to in this Section by other representatives.

SECTION 7

Validity, modification, termination and other matters

5.1. This Memorandum shall come into force upon signature by both authorized officials from the named parties and will remain in effect until modified or terminated by any one of the partners by mutual consent. In the absence of mutual agreement by the authorized officials this MoU shall end 3 (three) years from the date of signing.

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- 5.2. The end of the term of this Memorandum will not affect other written agreements between the Parties unless expressly provided for in any such agreement.
- 5.3. This MoU may be modified by mutual consent of authorized officials from the Institute of Development Studies, UK and the National School of Public Administration Foundation, Brazil.
- 5.4. This Memorandum may be terminated by either party with six (6) months' notice to the other party in writing.
- 5.5. In case of divergence of interpretation of the two language versions of this Memorandum, the English version shall prevail.

IN WITNESS WHEREOF, the parties, through their duly authorized representatives, have signed this Memorandum in two (2) originals, one (1) in Portuguese, and one (1) in English.

INSTITUTE OF DEVELOPMENT STUDIES (IDS) NATIONAL SCHOOL OF PUBLIC ADMINISTRATION FOUNDATION (Enap)

(Authorized signature)

(Authorized signature)

Name: Melissa Leach

Name: Francisco Gaetani

Position: Director

Position: President

Dated: 22/2/18

Dated: